As we have for the past ten years, Wind on the Wires will continue to lead the way, finding and implementing solutions to support strong Midwest economies and create a clean energy future for all.
LETTER FROM THE

Executive Director

Ten years ago, Wind on the Wires was launched as a project of the Izaak Walton League of America’s Midwest Office. At that time, great strides were being made by clean energy advocates in the Midwest to require electric utility companies to provide more energy to customers generated from renewable resources like wind, but there was a need to concentrate on the technical aspects of connecting wind farms to the transmission grid and delivering wind energy to cities and towns. In short, a “road to market” for wind energy needed to be paved with transmission planning, equitable rules that govern the use of the electric “grid” and educating the folks that operate the electric system about the characteristics of wind energy. Enter…Wind on the Wires!

The early years of Wind on the Wires were spent in the trenches working with utility engineers, transmission planners at the Midwest Independent System Operator (MISO - transmission grid operator), and key decision-makers at state public utilities commissions and legislatures. We worked on technical transmission planning issues and laid the public policy foundation on which to build a robust renewable energy future in the Midwest. Successes in the early years included a 2003 MISO transmission plan for 10,000 megawatts of wind energy, a new 92 mile, 345 kilovolt transmission line from the best wind resources in Southwest Minnesota to customers in Minneapolis/St. Paul, and additional Renewable Energy Standards in various states in the Midwest.

Wind on the Wires’, mid-decade years saw the organization consistently employ our ability to influence key decision makers, partner effectively with a variety of regional NGOs and for-profit companies to move clean energy goals forward in the Midwest, and continue to educate individuals and groups about the important role additional transmission plays in facilitating access to affordable, clean energy. A goal from the very beginning, during 2009-2010, Wind on the Wires formed its own entity.

Today our organization is almost 40 members strong, includes eight excellent, dedicated staff and consultants, and features a solid governance/organizational structure developed by the thoughtful leadership of Board Chairman Joe DeVito and the rest of the Board of Directors. We are enormously grateful to Joe and the members of the board for their outstanding guidance and support. Going forward, Wind on the Wires will keep our efforts focused on our core competencies of technical/ transmission work, regulatory involvement at the state and federal (FERC) levels, and policy education/ outreach at the state and regional levels. We will also continue to serve as a technical resource and grow strategic partnerships with NGOs to advance our collective clean energy goals.

Wind on the Wires’, work is far from over. The process of building a road to market for wind energy and transitioning our electric grid is a long one! We invite you to join us in paving the way.

Beth Soholt
Executive Director
Wind Energy: A Wise Investment for the Midwest

Wind energy is growing quickly, having increased tenfold in the past decade. It’s a clean, abundant, homegrown and affordable energy source to power our homes and businesses. It can help diversify rural economies and create good jobs and economic investment across our communities. Wind will help keep our air and water clean and unlock a clean energy future for all.

In the Midwest, wind energy has the potential to create billions of dollars worth of new opportunities for the Upper Midwest—a region rich in wind resources. Wind energy creates good jobs and can be a powerful economic engine, even in today’s challenging economic climate.

To help harness that potential, Wind on the Wires works in nine states:

- Illinois
- Indiana
- Iowa
- Michigan
- Minnesota
- Missouri
- North Dakota
- South Dakota
- Wisconsin

As of 2010 those nine states had 12,475 MW of wind energy online, enough to power thousands of homes and represented more than ¼ of the nation’s total wind energy.

### State Renewable Energy Standards

<table>
<thead>
<tr>
<th>State</th>
<th>MW Online</th>
<th>MW Under Construction</th>
</tr>
</thead>
<tbody>
<tr>
<td>Illinois</td>
<td>2046</td>
<td>587</td>
</tr>
<tr>
<td>Indiana</td>
<td>1339</td>
<td>0</td>
</tr>
<tr>
<td>Iowa</td>
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<td>Minnesota</td>
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<tr>
<td>South Dakota</td>
<td>709</td>
<td>210</td>
</tr>
<tr>
<td>Wisconsin</td>
<td>469</td>
<td>182</td>
</tr>
</tbody>
</table>

All data as of 4Q 2010, courtesy of the American Wind Energy Association, www.awea.org

Wind Projects Added in 2010

Our Mission and Approach

Wind on the Wires is a collaborative organization. Our Board of Directors and members include wind developers, turbine manufacturers, businesses that provide goods and services to the wind industry, major Midwest clean energy advocacy organizations, tribal representatives and farmer organizations.

Our mission is to overcome the barriers to bringing wind energy to market by addressing technical, public policy and regulatory issues, as well as through education and public outreach.

Wind on the Wires works on a number of wind energy issues, including building new transmission lines, improving use of the existing electricity grid, siting of wind projects, advocating for public policy that encourages wind development, and engaging the public on wind issues.

We focus on three primary areas:

- Technical Issues — We work with utilities, the Midwest Independent System Operator (a regional transmission “grid” operator, www.midwestiso.org), and other stakeholders on comprehensive, integrated, forward-looking transmission planning. We also work with stakeholders to understand the operating impacts of integrating wind into the electric power system.

- Regulatory Issues — We regularly intervene in state Certificate of Need proceedings for new transmission lines to support wind and participate in a number of other regulatory matters.

- Public Policy/Education/Outreach — We work to educate policymakers and others on the need for sound, responsible public policy to create stable markets and incentivize wind development. Our staff and consultants provide education on technical and regulatory issues to a wide variety of stakeholders, from farmer/landowners to developers to governors’ offices and a wide range of others.

We are a key regional partner of the American Wind Energy Association (www.awea.org) and work with them to address a number of important local and national issues.

For more information please visit our website at www.windonthewires.org.
We are dedicated to providing wind energy with fair access to the electricity transmission system that delivers power to market. This includes better use of existing transmission and getting new power lines constructed.

Bringing Wind to Market

Wind energy is a clean and abundant resource in the Midwest. The general public continues to support wind energy by enormous margins, and there is a growing business community poised to bring wind to market. Yet we face significant challenges to delivering wind energy from largely less populated windy areas to major electricity markets such as Minneapolis, St. Louis or Chicago.

There are even problems with seemingly simple transfers, such as getting wind energy from Southwest Minnesota to Minneapolis, or from Northwest Iowa to Des Moines.

This is primarily due to a combination of a lack of transmission lines and the current, and in some cases outdated, way we use our existing electricity grid. The “rules of the road” were originally designed for conventional forms of power generation, such as coal, nuclear and natural gas, and may not accommodate new competitors such as wind energy.

We’re working to change that. We are dedicated to providing wind energy with fair access to the electricity transmission system that delivers power to market. This includes better use of existing transmission and getting new power lines constructed.

Building new transmission tends to happen in three phases: planning, paying and permitting. Each one is essential. Planning ensures that the right transmission gets built to meet the needs of consumers. Paying is the process to determine the fairest way to distribute the costs of building new power lines. Permitting helps local communities and other stakeholders understand the need for a new transmission line, and helps determine the best route for that line to go, which will minimize the impact to landowners and the environment.

Many of these decisions are made within the Midwest Independent System Operator (MISO), the regional body charged with managing the Midwest grid throughout 13 states and the province of Manitoba. Wind on the Wires participates extensively in MISO stakeholder discussions and works to bring our technical expertise and the voices of our unique coalition of members to the MISO table.
2010: Big Steps Forward for Clean Energy Transmission

In December 2010, the Federal Energy Regulatory Commission (FERC) approved a proposal by the Midwest Independent System Operator (MISO), the transmission grid operator for the Midwest, that will allocate 100% of the cost of new large regional transmission lines broadly across the region’s consumers.

The cost proposal reflects the broad regional benefits of these new transmission lines, known as Multi-Value Projects (MVPs). MVPs will reinforce an aging Midwest grid that has not seen robust transmission expansion since the 1970s. Such an expansion will help create a more flexible grid to deliver renewable energy, seize energy efficiency opportunities, reduce consumer electricity bills and help keep the lights on.

The FERC approval of the new MVP designation was the result of a year-long stakeholder process. Wind on the Wires’ technical expertise and coalition of members played a key role in helping MISO determine the fairest and most productive approach for allocating the costs of new transmission.

Transmission is a key piece to unlocking our clean energy future. FERC’s approval of the MISO cost allocation proposal for Multi-Value Projects will help us realize the jobs, economic growth and environmental benefits that wind can deliver for the Midwest.

The next big step is working with MISO to move MVP lines into the MISO Transmission Expansion Plan for 2011 (MTEP’11). This will boost our Midwest grid and help ensure that wind projects can deliver their energy to market. This action provides a clear foundation for answering the sometimes thorny questions around a fair approach for paying for new transmission.

Planning: The Regional Generator Outlet Study

In late 2010, MISO, with the assistance of state regulators and industry stakeholders, released the Regional Generator Outlet Study (RGOS). RGOS was a multi-year study focused on the technical requirements to developing transmission portfolios for fulfilling RPS requirements in the Midwest and achieving the lowest delivered dollar-per-MWh cost. The study provides a firm technical foundation for the ongoing discussions around when, where and how to build new clean energy transmission for the Midwest.

During initial RGOS phases, analysis showed that locating wind zones in a distributed manner throughout the system—as opposed to only locating the wind local to load or regionally where the best wind resources are located—results in a set of least-cost wind zones that help to reduce the delivered dollar-per-MWh cost. The study provides a firm technical foundation for the ongoing discussions around when, where and how to build new clean energy transmission for the Midwest.

From this earlier work, a combination of local and regional wind zones were identified and approved by the Upper Midwest Transmission Development Initiative (UMTDI). Further solidifying the validity of this methodology, the Midwest Governors’ Association affirmed the method employed in selecting those wind zones as the best approach to wind zone selection.

The full report and more information is available on MISO’s website at https://www.midwestiso.org/Planning/Pages/RegionalGenerationOutletStudy.aspx.
Wind is a Homegrown Resource that Brings Good Jobs to Communities

Wind energy is not only a clean, reliable source of energy—it also can be an economic boon and job creator for local communities. This has proven to be especially important during our nation’s recent economic downturn, where unemployment has risen to historically high levels and state and city governments are struggling.

Wind energy is among the few sectors of the economy creating good jobs and bringing badly needed new dollars to landowners and communities. These economic benefits cascade throughout the region, helping family farms stay afloat, assisting local governments in balancing budgets, and creating good high-paying jobs for local families.

Estimated Annual Wind Energy Benefits in the WOW Footprint

$36 Million Annually
Wind creates more than $36 million of annual payments to landowners.

3.2 Million Homes
In 2010 homegrown wind energy in our nine Midwest states was enough to power more than 3.2 million homes across the region.

$70 Million Impact
More than $70 million of property tax payments go to local governments, schools and other essential services.

25,000-40,000 Jobs
Wind energy in the Midwest has led to the creation of more than 25,000 jobs, with some estimates ranging as high as 40,000. These are good, high paying skilled jobs that form the backbone of a strong economy and support healthy families.

Wind energy also has economic benefits, often in rural areas needing an influx of new revenue.

(Data courtesy of the American Wind Energy Association www.awea.org)
Wind Energy and Communities

While wind energy can bring extensive benefits to local communities, it is a fairly new technology and in some cases a substantial departure from the existing infrastructure and landscape of those communities. This can lead to questions and concerns from local landowners and lawmakers. Good communication is essential in ensuring that local concerns are equitably addressed and fair, so that reasonable compromises can be reached.

As wind energy continues to grow and move closer to more densely populated areas, a number of issues related to siting wind energy plants have begun to arise. Among those issues are wind farm noise, perceived health concerns, including impacts of shadow flicker, property value loss, and opposition related to aesthetics and potential loss of view. Many of these issues occur at the local city or county level, but a number of cross-cutting themes continue to surface.

Much of the public anxiety around wind energy development is based on inaccurate or incomplete information. There is a clear need for industry-wide efforts to provide credible information and work closely with local communities, state regulators and policymakers on siting issues. The wind industry has done extensive work to improve their approach to siting wind plants and work with local communities to develop new wind energy while protecting public health and welfare.

WOW and our members and partners from both the industry as well as NGO sector will need to be vigilant in protecting current law and work together on developing practices, approaches and information to address these growing concerns.

In 2010 siting issues came to the fore in two states in particular: Minnesota and Wisconsin. In Minnesota, there was controversy around some specific projects that not only highlighted the growing issue, but made clear the need for science-based guidelines for siting wind.

In Wisconsin a siting rule was developed after a year-long stakeholder process bringing all wind players together. The standards reached were among the strictest in the nation, yet were also a compromise that would keep wind energy open for business. Much conversation is underway with the new Walker administration and the electric utilities to maintain those standards. However, it is likely that siting will continue to be a significant issue in Wisconsin in 2011.

As in many elements of wind development, early communication with local stakeholders, communities and landowners is the key. Those discussions can lead to good practices and standards for how to responsibly site wind projects to protect public health and welfare while allowing for clean energy to thrive in the Midwest.
Wind and Public Policy

Wind is an increasingly cost-competitive way to generate electricity, and recent long-term purchases of wind energy have been at or below the rates for other more traditional sources of electricity. Yet the existing infrastructure, laws, tax structure and regulations were all developed based on traditional energy sources like coal, natural gas or nuclear power, which can create inherent disadvantages and barriers for new technologies like wind.

Perhaps the most well-known and most successful policies are state Renewable Energy Standards, which typically designate that a state receive a specific percentage of their electricity from renewables by a specific date. These have been critical market signals to developers and have paid off in spades, particularly in places like Minnesota that have a long-standing RES and a local commitment to wind development.

Along with RES standards, sound fiscal policy can play a large role in the economic equations to keep the region open for the wind business. The long-held subsidies enjoyed by traditional fossil fuel generators have been around for decades, and renewable energy needs a level playing field to move to the grid and take its place in our energy portfolio.

WOW works in all nine of our states to protect existing good policy, seek opportunities to streamline existing laws and regulations that were not developed with wind in mind, and create a sound policy foundation that will allow further growth of wind energy and the jobs, economic benefits and cleaner environment that wind can bring for us all.
2010 Public Policy Achievements

As more wind energy makes its way to the grid in our nine-state region, WOW continues to focus on policy, education and outreach to key decision-makers including Governors and their staffs, state regulators, and other stakeholders to ensure that wind power can be developed at a reasonable cost in the Midwest.

The Midwestern Governors Association (MGA) has become a powerful ally for WOW in gaining support for renewal energy goals. WOW worked to move the MGA toward the 30% by 2030 renewable electricity goal and to ensure there will be adequate infrastructure to deliver renewable energy in the region. Many of the advocacy efforts involved “knitting” the ongoing technical studies together, educating, informing, and persuading policy-makers to adopt WOW policy positions on the importance of constructing additional transmission lines to meet our region’s renewable energy goals and requirements.

On the state level, WOW continued to make vital inroads on policy issues in favor of wind, despite the significant changes to the political landscape in the region following the November elections. WOW Regional Policy Managers spent most of the summer and fall reaching out to regulators in each of our nine states to gain their support for the MISO MVP Cost Allocation plan. This was arguably one of the most important and successful projects of the year.

In addition, WOW worked with local communities and policymakers to start paving the road to support the 345 kV Badger-Coulee transmission line. This project is critical to delivering wind energy throughout the Midwest. WOW also advocated for reasonable siting rules that will keep Wisconsin open for developing wind projects and create reasonable provisions to protect public health and safety.

In Illinois, WOW members and staff testified before the State Senate Energy Committee to advocate for long-term renewable contracts in order to foster wind development and renewable generation over the next 10 years to keep pace with the growing RES requirements.

WOW also worked on a legislative strategy to implement Missouri’s Renewable Energy Standard. WOW took the lead in participating in workshops at the Missouri Public Service Commission (PSC), and filed joint comments to the PSC with The Wind Coalition.

WOW Top 10 Successes of 2010

1. Achieved broad cost allocation for new transmission from MISO and FERC
2. Secured support of state regulators for the MISO MVP Cost Allocation Plan
3. Provided technical transmission planning guidance that resulted in MISO’s 17 candidate MVPs
4. Collaborated with Members and Partners to protect good siting laws in several states
5. Partnered with the Midwestern Governors Association to keep wind and clean energy markets a priority in the Midwest
6. Achieved workable statewide siting requirements in Wisconsin that continue to be refined
7. Advocated for Missouri’s Renewable Energy Standards to be met with in-state or imported wind energy
8. Supported long-term renewable contracts for wind development and renewable generation in Illinois
9. Beth Soholt elected as one of three NGO representatives on the Stakeholder Steering Committee of the EIPC
10. WOW expanded to nearly 40 members, with eight staff, and became its own entity
Wind and Our Clean Energy Future

Wind is a clean, abundant source of energy. As long as the wind blows we can draw energy from it without dirtying our air or fouling our increasingly scarce supplies of water.

Midwest wind energy is also a key component of a clean energy future that reduces carbon emissions and helps curb the impacts of climate change. In concert with increased efficiency and conservation measures, wind can go a long way to help ensure we reduce carbon emissions as we look to pass down our shared natural heritage and a clean energy future for our children and grandchildren.

Zero Water

Wind uses no water, while many other forms of generation need water for cooling purposes. Thus, wind energy is an excellent way to preserve water, an issue of growing importance throughout the Midwest.

22.3 Million Metric Tons

In 2010 alone, the wind energy online in the nine states saved more than 22.3 million metric tons of carbon dioxide, the equivalent of taking hundreds of thousands of cars off the road.

Wind and Conservation

Wind energy can work hand-in-hand with emerging energy efficiency and conservation measures to move our communities to cleaner and healthier forms of energy.

Wind and Coal

When wind energy is available (when the wind is blowing) it is dispatched before any other form of electricity generation. Thus wind energy generally displaces coal from the grid, reducing emissions of carbon in real time.

Bird Data

The National Academy of Sciences estimated in 2006 that wind power is responsible for less than 0.003% (3 of every 100,000) bird deaths caused by humans and pets.

Source: AWEA Wind Energy & Wildlife Fact Sheet, May 2011
The Road Ahead

Wind on the Wires continues to focus on our core competencies of technical/transmission work, regulatory involvement, and policy education/outreach at the state and regional levels. Over the last 10 years, we have worked closely with electric utility companies, MISO, state commissions and legislatures, governors offices, a variety of individuals and organizations (both non-profit and for-profit) on wind and transmission issues.

Our work also includes serving as a technical resource to NGO partners working on achieving clean energy goals, educating non-technical folks about wind and transmission, and working with allies on wind integration issues. For example, supporting increased demand response (the ability to reduce consumption of electricity to help balance the power grid) not only reduces the need for new power plants but also provides additional flexibility on the grid. This enables more renewables such as wind generation to be integrated into the power system. Transitioning from carbon-intensive generation supports a cleaner mix of generation on the regional transmission system.

The work needed to move wind energy to market breaks down into three primary categories: planning, paying and permitting.

PLANNING Wind on the Wires has been actively involved in technical transmission planning work since our inception in 2001. That work has finally resulted in a set of proposed transmission lines by MISO. Referred to as Multi-Value Projects, these new lines will deliver renewable energy, ensure a reliable transmission grid, and allow economical energy to be delivered to customers. The MVP portfolio of transmission lines is currently going through the MISO approval process.

PAYING For the past 2 years, Wind on the Wires has played a major role in crafting a cost allocation method to pay for new transmission that equitably spreads the cost among a broad base of customers that benefit from the new transmission. In particular, Wind on the Wires worked with state regulators, electric utilities and NGO allies in moving the proposal forward.

PERMITTING Once the MVP portfolio is approved by the MISO Board of Directors, the action turns to the state approval process for the proposed transmission lines. Wind on the Wires has already begun to work with various NGOs and other allies in the states to lay a foundation of support for the new transmission lines. Much technical, regulatory and advocacy work will be needed in the next several years to move the new lines through the state approval process and into construction.

Down the road, we see the need to:

1. Create new markets for wind energy beyond the existing Renewable Energy Standards
2. Develop new products at MISO that allow enhanced levels of renewables to be incorporated into the regional transmission grid
3. Continue to educate a variety of people on these complex topics

Down the road, we see the need to create new markets for wind energy beyond the existing Renewable Energy Standards; to develop new products at MISO that allow enhanced levels of renewables to be incorporated into the regional transmission grid; and continue to educate a variety of people on these complex topics. Wind on the Wires staff and members are uniquely positioned to rise to the challenges the future will bring.
Statement of Financial Position
December 31, 2010

ASSETS
CURRENT ASSETS:
Cash $1,138,041
Contributions Receivable 175,000
Other Receivables 1,500
Prepaid Expenses 9,270
Total Current Assets 1,323,811

PROPERTY AND EQUIPMENT:
Furniture and Equipment 1,727
Less Accumulated Depreciation 576
Net Property and Equipment 1,151

TOTAL ASSETS $1,324,962

LIABILITIES AND NET ASSETS
CURRENT LIABILITIES:
Accounts Payable $ 30,446
Other Accrued Liabilities 34,535
Total Current Liabilities 64,981

NET ASSETS:
Unrestricted:
Undesignated 829,981
Board Designated for Operating Reserves 50,000
Total Unrestricted Net Assets 879,981
Temporarily Restricted 380,000
Total Net Assets 1,259,981

TOTAL LIABILITIES AND NET ASSETS $1,324,962

Statement of Activities
Year Ended December 31, 2010

SUPPORT AND REVENUES:
Unrestricted Temporarily Restricted Total
Contributions:
Corporate $ 673,500 $ 30,000 $ 703,500
Foundations -- 350,000 350,000
In-Kind 15,000 -- 15,000
Miscellaneous 9,898 -- 9,898
Net Assets Released from Restrictions 654,000 (654,000) --
Total Support and Revenues 1,352,398 (274,000) 1,078,398

EXPENSES:
Program Services:
Technical 232,277 -- 232,277
Regulatory 193,774 -- 193,774
Educational 403,923 -- 403,923
Total Program Services 829,974 -- 829,974

Support Services:
Management and General 118,427 -- 118,427
Total Expenses 948,401 -- 948,401

CHANGE IN NET ASSETS 403,997 (274,000) 129,997

NET ASSETS, Beginning of Year 475,984 654,000 1,129,984

NET ASSETS, End of Year $ 879,981 $ 380,000 $1,259,981
Who We Are

Wind on the Wires’ staff and membership represents a wide variety of perspectives and expertise on wind energy issues and opportunities. Our unique coalition of voices is one of our greatest strengths as we look to continue the successes of the past ten years.

WOW Staff and Consultants

Beth Soholt
Executive Director

Sean Brady
Regional Policy Manager - East

Josh Gackle
Regional Policy Manager – West

Chris Zumski-Finke
Policy Associate

Natalie McIntire
Technical/Policy Consultant

Matthew Schuerger, P.E.
Technical Consultant

Kelley Welf
Communications Manager

Linda Brewster
Office Manager

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Beth Soholt
Wind on the Wires

Michael Vickerman
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Iberdrola Renewables
Infinity Wind Power
Intertribal Council on Utility Policy
Invenergy
John Deere Wind Energy
Juwi
National Farmers Union
National Wind
Natural Resources Defense Council
Oak Creek Energy
OwnEnergy
Project Resources Corp.
RENEW Wisconsin
RES – Americas, Inc.
Renewable Solutions
Stoel Rives
Terra-Gen
TradeWind Energy
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WindLogics
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